

https://www.youtube.com/watch?v=NoIb_uFW28M&feature=y outu.be



Annual Meeting 2019



16/12/2019



Mark Hubbard – Chairman Introduction and Welcome



Vision:

To manage, protect and enhance the River Dart as a safe and thriving community asset



Agenda

Introduction – Chairman (Mark Hubbard)

Financial Update based on 2018 report – Board Member (Tim Dewing)

Executive Update 2019

- Income, Expenditure, and ongoing actions HM (Mark Cooper)
- Safety Update Assistant Harbour Master (Rob Everitt)
- Actions from 2018 Safety Plan- HM (Mark Cooper)
- Marketing, Branding and Partnerships Marketing Consultant (Susie Hudson)

2020 Budget and Charges (Chairman)

2020 Future including Capital Project (HM/Chairman/Tony/John/Julian)

Questions





Tim Dewing Board Member – Finance



Financial Performance 2018

Headlines

Income 8.8% increase on previous year £1,635,001

Surplus £148K – reinvested in harbour

Net Assets £2,620,784 – healthy and stable

Overview

Dart Harbour continued to build upon financial success of 2017, due to increased commercial and private mooring work

The cash reserve was set at £640k for 2019

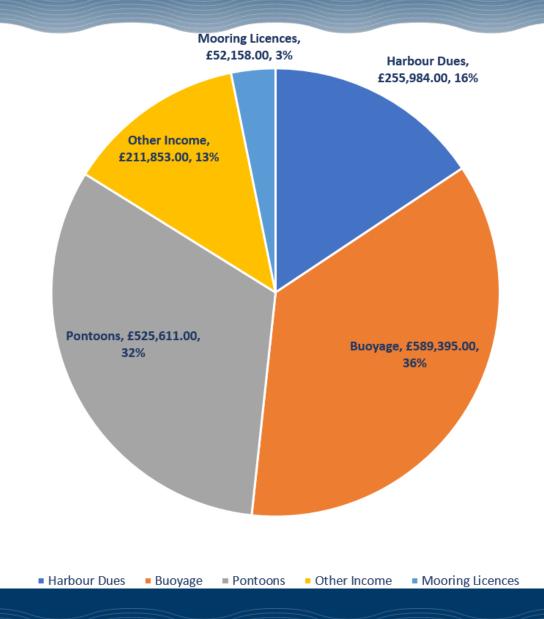
Pension costs are manageable

Dart Harbour is re-investing in harbour infrastructure – DB Pontoon and bridge



Dart Harbour Income 2018

£1,635,001

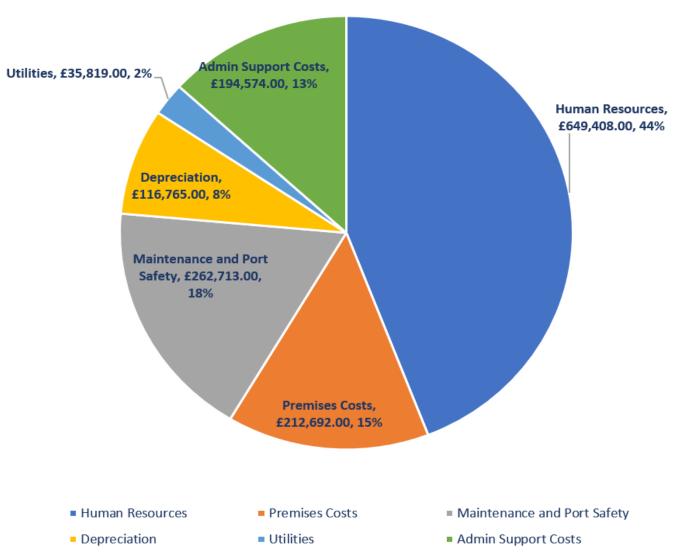






Dart Harbour Expenditure 2018

£1,471,971





Mark Cooper Harbour Master/CEO

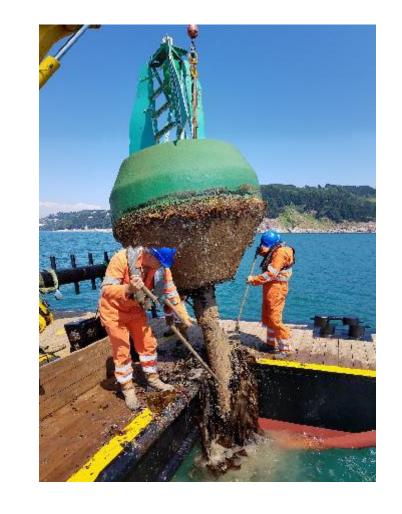




Dart Harbour Income Forecast 2019

| • | Annual /Residents Income (Inc HD) | £1,183 |
|---|-----------------------------------|--------|
| • | Visitor Income (Inc HD) | £197k |
| • | Fundus Rental/Mooring licences | £94k |
| • | Private/Commercial Work | £48k |
| • | Income from Ships/Pilotage | £40k |
| • | Other | £42k |
| • | Compounds (passengers/landing) | £38k |

Total Income Anticipated £1,642,617





Dart Harbour Expenditure Forecast 2019

 HR Wages/Training/Pensions £650k

Operations and Compliance £432k

Capital Expenditure £230k

• Overheads £160k

Administration/Other
 £64k

Environment and Waste £46k

• Events £12k

Oil Spill (training/exercise)
 £6k

Total Expenditure Anticipated £1,600,000





Port Marine Safety Code

For all UK Harbour Authorities and other marine facilities, berths and terminals

Moving Britain Ahead





Environment

Abandoned Vessel Disposal £11k

• Waste Disposal £25k

• Estuary Forum £10k





Rob Everitt Assistant Harbour Master



Safety

- 180 Incidents Reported in 2019
- Occurrences of speeding remain high (20)
- Largest concern people falling in the river (10 so far)
- Less reports of mechanical failure
- Near-miss reports down (encourage customers to report in)





Mark Cooper Harbour Master/CEO





Ongoing Actions from 2018 Safety Plan

- Continue improving relationship with SHDC 2020
- Introduce CCTV to DH facilities 2020
- Continue to develop visitor discounts
- Define/Refine Estuary Forum projects continue
- Plymouth University Projects scrubbing grid





Completed Actions from 2018 Safety Plan

- DA Pontoon replacement
- Investigate Fresh Water supply pressure
- Continue Mooring Optimisation work ongoing
- Mount disability hoist at Darthaven
- Implement enhanced training for Operational Staff
- Begin Refit of Pilot Vessel
- Purchase additional water taxi on order delivery 2020
- Replace Dittisham pontoon decking
- Oil Spill Exercise





Mark Hubbard – Chairman



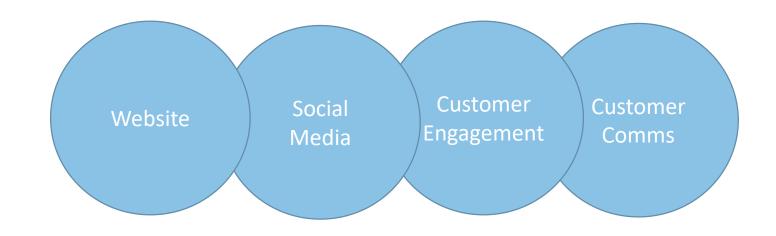
Vision:

To manage, protect and enhance the River Dart as a safe and thriving community asset



Marketing and Communication







Website

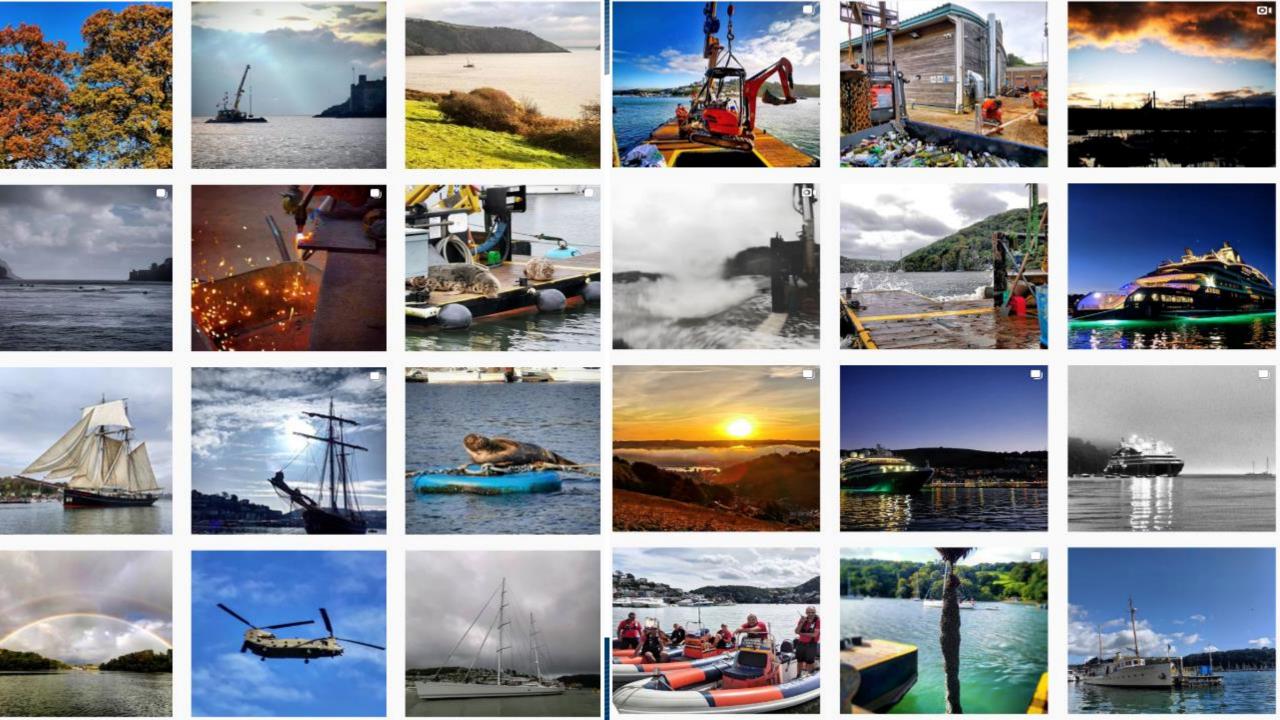
- New site launched in August 2019 after extensive consultation
- 35,000 visitors (18%) uplift
- Most visited pages
 - Weather, Port Notices, Visiting Ships, News & Notices, Annual Moorings, Visitor Moorings
- Top Countries
 - UK, France, Germany, Netherlands
- Top Cities
 - London, Exeter, Bristol, Dartmouth/Torbay, Plymouth

<u>website</u>



Social Media

- Facebook 1200 followers
- Instagram 1300 followers
- Twitter 2000 followers
- Social reach this year
- Instagram 10000
- Facebook 9000





Yacht Taxi Service suspended 08.00(vs 30.11.10) #safety Adartmouth enverdant





Dart Harbour & Navigation Authority of shed by flucie Hadow (1) 25 November at 18:04 - @ *******BE PREPARED UPDATED 26th NOV ***** A Flood Alert has been issued by the Environment Agency.

Flood Alert in force: South Devon Estuaries. Flooding is possible for: Low-lying areas and communities in the Erme, Avon, Kingsbridge, Dart, Teign and Exe Estuaries. ... See more



Dart Harbour & Navigation Authority Learn More 6.660 cost egain People reached Expagaments Boosted on 26 Nov 2019 Completed Vices results O 6 42 2 comments 34 shares Comment.

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Most relevant -



They shall grow not old, as we that are left grow old; Age shall not weary them, nor the years condemn. At the going down of the sun and in the morning We will remember them, Fremembrance2019





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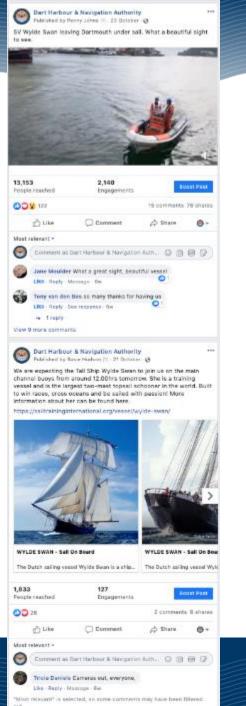
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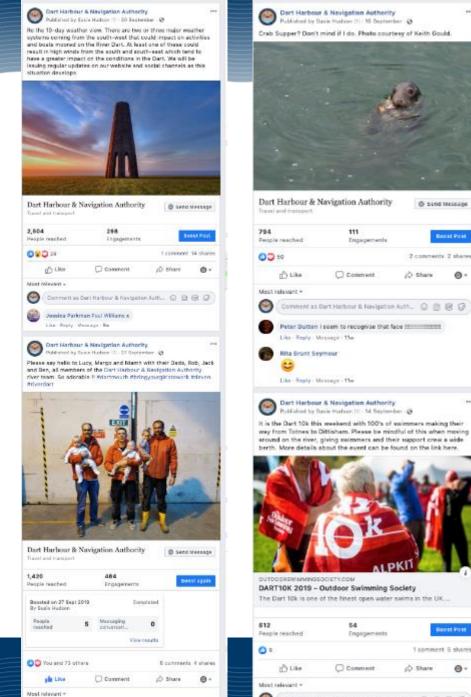
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Dart Harbour & Navigation Authority

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Share

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Customer Communications

Putting the website at the centre of our communication strategy

- Operational updates
- Local notices to mariners
- News and Events
- Stakeholder engagement
 - Leisure users
 - Environmental forum
 - Commercial users
- Ensuring we are compliant with General Data Protection regulation



Customer Communications – What Next?

- Revise Harbour Guide, host digital copy locally so we can understand reach and usage
- Ongoing customer service training, including customer feedback (Net promoter score)
- Translations of key website pages, including sailing directions
- Developing digital guides using video and drone footage (sailing directions, how to guides)



Customer Engagement

"The Department for Transport's "Ports Good Governance Guidance" for all statutory harbour authorities (SHAs), encourages effective engagement with stakeholders which is considered essential for all SHAs to maintain or improve understanding of the harbour by its stakeholders. Engagement is equally important to understand stakeholder's views about the harbour and key issues from their perspective"

- Stakeholder Engagement
 - Leisure Users
 - Association of Dart River Users Club
 - Dart Leisure Boat Owners Club
 - Communities Group
 - Commercial Users
 - Dart Estuary Forum





Customer Engagement

- Consultation
 - Surveys and questionnaires
 - Topic specific consultations
 - Annual open meeting
- "Open Door" policy
- Dart Harbour Community Fund
- Sponsorship in kind for charities



2020 Charges

Decrease

- 5% discount for berth holders who released berths for more than 3 weeks in peak season when requested.
- Retain Taxi fares at 50% of 2017 rates

Increase

 Annual and Visitors' Harbour Dues and Visitors' buoyage from £0.85 to £0.90 per m for mooring charge and daily Harbour Dues

2.0 % Increase (CPI Forecast 1.7-3.2%)

- Pontoon berths
- Trot and swinging moorings
- Dinghy and rack berths
- Hire of vessels

New Charges

- Connection charge for SHDC land (running moorings)
- Fundus Charge for SHDC in line with Duchy fundus charge



Mark Cooper Harbour Master/CEO





Future - 2020 (and 2021)

Safety

- IT improvements Taxi mapping/mooring barge electronics/Pilot Personal mapping units
- Refit No 1 MS Buoy with light
- Upgrade Unknown Grave with green and red sectors
- Reposition Castle Ledge Buoy for chart update
- Add additional buoys upriver (Cross Back/Fleet Mill)

Branding

- Improve accessibility
- Walk ashore pontoon swap with Kingswear running moorings
- Staff behaviours/customer service training



Future - 2020 (and 2021)

Management and Environment

- Switch to invoice accounting from Cash Accounting (VAT return)
- Improved business analysis to benchmark
- Scrubbing Grid securing arrangements and filtration system
- Strengthen HR standards for reporting and objectives

Partnerships (thematic)

- Continue customer outreach through social media and website
- Relationship with
 Premier/MDL/DSRRBC/Blackness/Baltic Wharf
- Relationship with other harbours for benchmarking (related to safety)
- Security improvements and customer awareness



Capital Expenditure 2020 - Issues

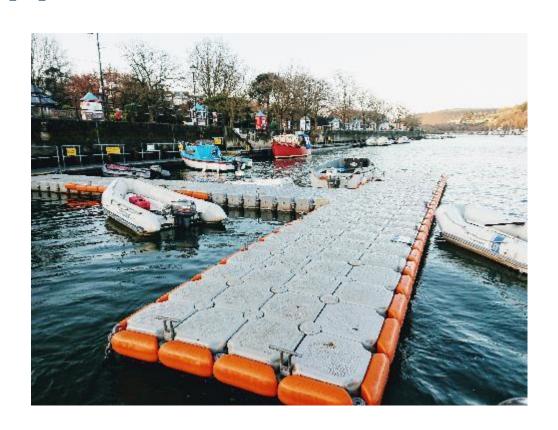
- Existing layout is inefficient
- Stepped Access only to low freeboard ferries/taxis/tenders
- Versadock pontoons for customer access only
- Single Walkway to Ferries (high freeboard)
- Limited access for ferries and taxis during low water springs
- Navigation conflict of users during busy periods with commercial boats, 12-person ferries and leisure users
- No landing for Noss Ferry





Capital Expenditure 2020 - Opportunities

- Improved access for all river users
- Disabled and less able bodied access
- Segregation and separation of use/users
- Respect constraints of adjacent users
- Increased capacity of landing and visitor berths
- Provide capacity and berth for Noss Ferry
- Optimise use of available water/asset
- Provision of holding berth for Boatfloat users
- Alternative landing in event of Town Jetty closure





Questions

https://www.youtube.com/watch?v=jBAdAg-c9vk&t=29s



Speeding Statistics 2017- 2019

